#BangkitBersamaSahabat

# ADIRA FINANCE PROFILE

As of June 2022





# 1. COMPANY PROFILE



# **ADIRA IN GLANCE**



**Established in 1990** and has been operating in the automotive financing business for 32 years



**Serve various types and brands** of vehicle financing. both new or used ones



One of the largest and profitable multi finance companies in the country



**Conducted IPO in 2004** and Bank Danamon (Baa1/BBB) became the majority shareholder with 75% ownership



Bank Danamon currently owns 92.07% of Adira Finance's shares through some corporate actions



Operates 461 business network throughout Indonesia and supported by more than around 17 thousand employees. to serve 1.8 million customers with around 40.0 trillion of managed receivables



#### **Credit Ratings**

Pefindo : idAAA (Stable)

Fitch Rating : BBB (Stable)

Moody's : Baa1 (Stable)



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(IDR bn)	2019	2020	2021	1H22
Total Assets	35,117	29,231	23,725	23,809
Total Income	11,337	9,435	8,653	4,128
Expenses	8,459	7,958	7,055	3,278
Net Income	2,109	1,026	1,213	661
ROAA	6.3%	3.1%	4.7%	5.4%
ROAE	29.2%	13.3%	14.7%	15.5%
NIM	13.7%	12.0%	13.5%	14.4%
Debt / Equity Ratio	2.8x	2.1x	1.2x	1.2x

**Note:** ROAA and ROAE are the division between net income and average total assets or total equity

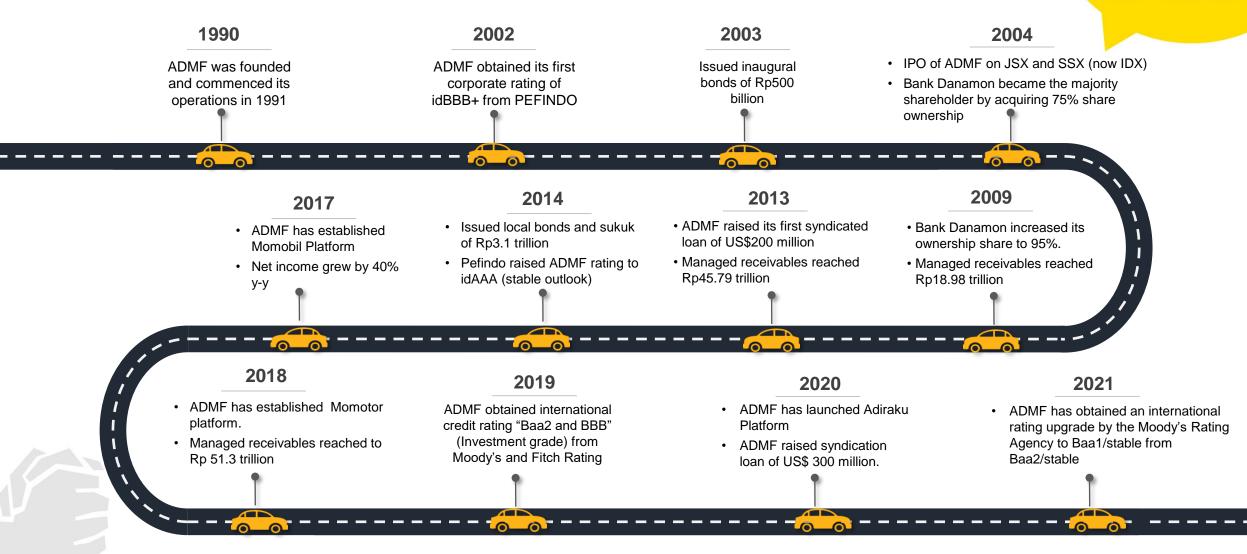
PT Adira Dinamika Multi Finance, Tbk.



# Key milestone and track record Adira Finance



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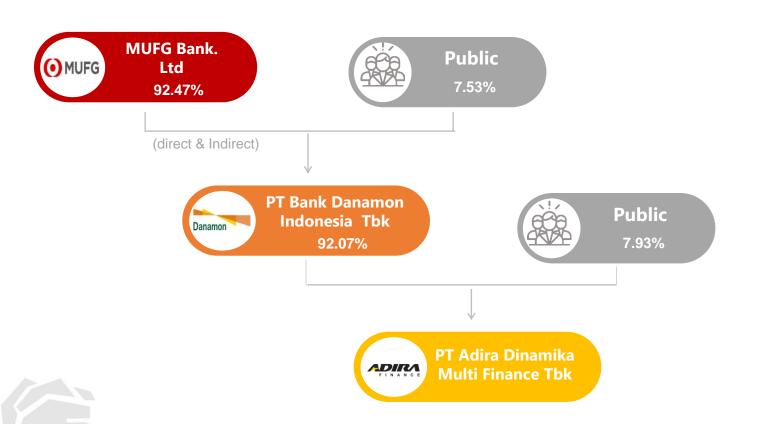


# Ownership composition and group structure



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Adira Finance has strong support from the group. including MUFG and Danamon Bank





- MUFG is one of the world's leading financial groups
- MUFG Bank is rated A from S&P. A1 from Moody's and A- from Fitch



- One of the largest banks in Indonesia
- Total Assets amounted to IDR 193.6
- trillion as of 1H22
- Bank Danamon is rated Baa1 from Moody's and BBB from Fitch



# Vision. mission. and philosophy

#### **OUR VISION**

**Creating shared values** for the company sustainability and prosperity of Indonesian society



To provide a variety of financial solutions according to the needs of each customer through synergy with the ecosystem.



#### **PHILOSOPHY**

ADIRA TOP has become a consistent part of personal values of each employee at Adira Finance. as well as the culture that drives the Company's business activities

- **Advance**
- Discipline

> Teamwork

> Integrity

Obsessed

Reliable

Professional

**Accountable** 

## We offer a variety of products to be customer centric

**Key Business Overview** 



- Motorcycle market is much bigger as compared to car market due to affordable pricing for all levels of society. particularly for low-mid income segment. In addition. inadequate local road infrastructure and traffic congestions have triggered most population using motorcycle for their daily activities.
- As of June 2022. motorcycles financing contributed 34% of our managed receivables.



- Adira Finance continues to focus on growing passenger car financing on the back of low penetration and high growth prospect.
- In terms of the commercial segment. we will optimize to tap certain types of commercial car to manage asset quality. mainly small pick ups.
- As of June 2022. cars financing accounted for 52% of our managed receivables.

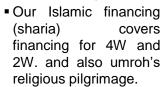


- Adira Finance started durable financing disbursement in Mid 2015.
- Currently durable financing portfolio covers mainly computer/gadgets. furniture. household appliances and others.



- ADMF offers multi-purpose loans for services since 2016. These type of financings are typically used by customers for health. education. house renovation and travelling purposes. Currently these loans are secured by the respective vehicles.
- We view that this segment offers future potential due to large numbers of consumers owning vehicles that also need financing cash loan.





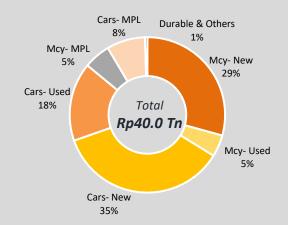
 Currently. our sharia portfolio accounts contributed 20% of our managed receivables.



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Adira Finance has launched a new financing product for the heavy equipment segment in 2022.

## MANAGED RECEIVABLE





Our financing receivables are well diversified across car and motorcycle financing as well as multipurpose loans

Note: Data As of June 2022



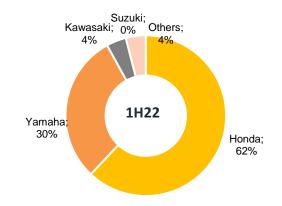
# New financing disbursement



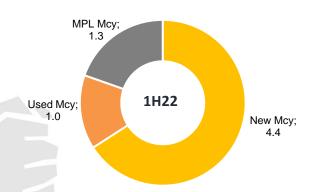
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Diversify new financing business beyond automotive to durable and sharia financing

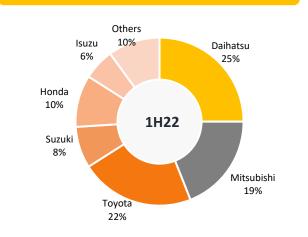
#### Motorcycle Financing by Brands



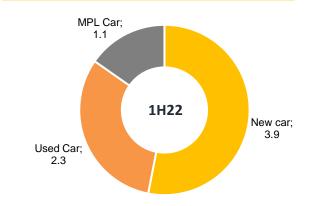
# Motorcycle Financing by Segment (in Trillion. Rp)



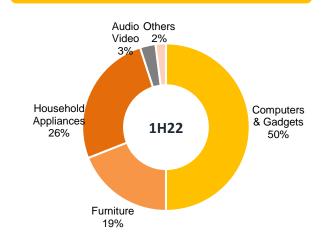
#### Car Financing by Brands



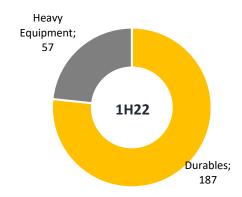
# Car Financing by Segment (in Trillion. Rp)



#### **Durables Financing by Type of Products**



# Durables & Other Financing (in billion. Rp)



Note : Data As of 1H22



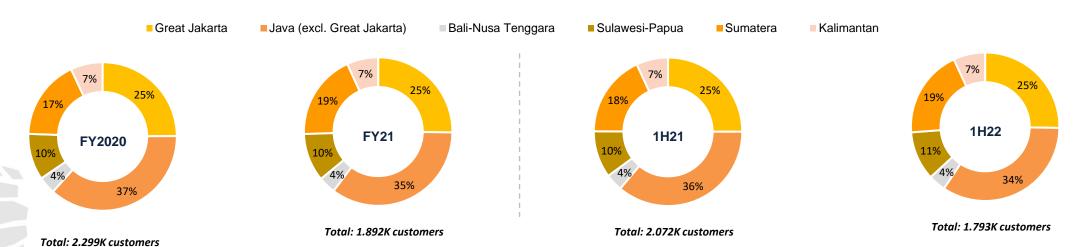


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#### **Active Customers by Region**





## **Network and franchises**



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Adira Finance's business network spreads throughout Indonesia. serving 1.8 million consumers

Adira Finance's business network spreads throughout Indonesia in 1H22. The number of consumers reached 1.8 million. decreased by 13% y/y compared to 1H21.



Branch

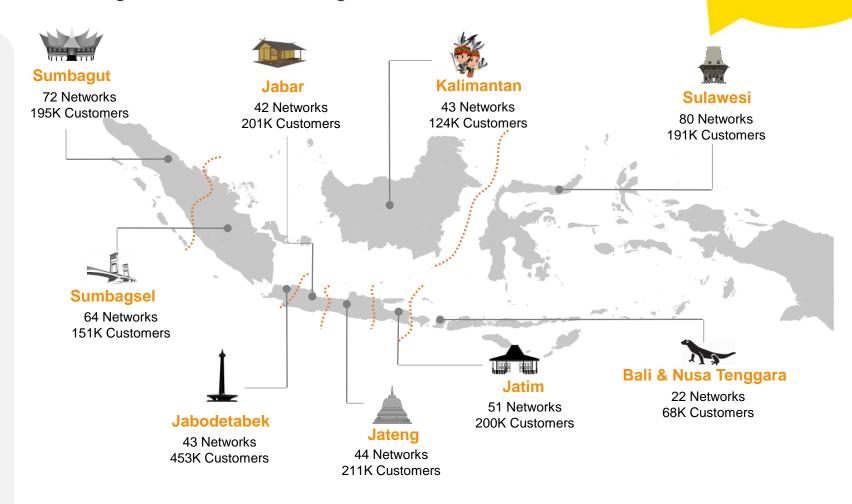


Keday

Area	Java	Non-Java	Total	
Network	180	281	461	
Customer	1.1 million	0.7 million	1.8 million	

Note:- Data as of June 2022.

- Total customers are the same as active contracts



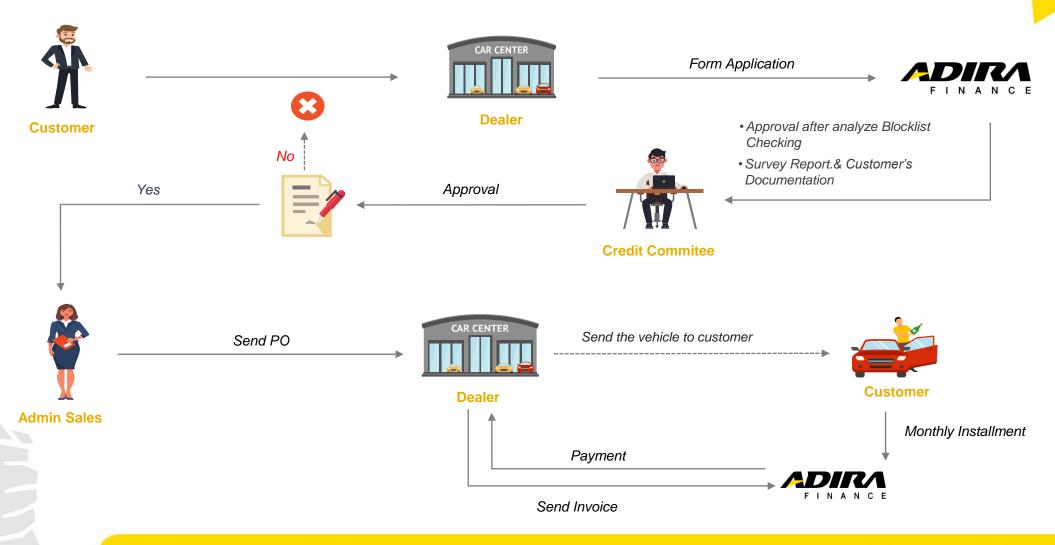


# FINANCE

# **Business process dealer referrals**

Adira Finance has a simple and fast acquisition process







## **RATINGS 2022**



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ADMF has highest national rating & international investment grade ratings

#### **National Credit Rating** Higher idAAA idAAA idAA+ idAA+ idAA Nov 2014 idAAPresent idAAidAA-Feb 2011 idA+ Apr 2010 idA+ idA Mar 2008 idAidA-Jan 2007 idBBB+ idBBB+ Feb 2005 Feb 2003 May 2002 idCCC idD/dSD **PEFINDO** Lower

#### **International Credit Rating**







Adira Finance	As of June 2022			
Corporate Rating	idAAA			
Instrument Rating	idAAA			
Outlook	Stable			

	Adira F	inance	Republic of Indonesia			
Ratings	Fitch	Moody's	Fitch	Moody's	S&P	
Long Term Rating	BBB	Baa1	BBB	Baa2	BBB	
Outlook	Stable	Stable	Stable	Stable	Stable	



# 2. BUSINESS STRATEGY



# **Three Building Blocks of ADMF Strategy Priority**



#### THE THREE PILLAR STRATEGY



Accelerate digitalization across organization and ecosystem

Applying the mindset of customer centric

Implementing Business Process Reengineering (BPR) to deliver better customer experience



# The roadmap ADMF business strategic direction



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#### Re-gain Market Share in Auto Business

- Provide different sales program for new customer and existing customer
- Increase penetration of the mid to high passenger segment
- Strengthen relationship with dealer
- Upgrade skill set and performance of sales force

# Customer Centric New Branch Model Adiraku Adira poin Credit limit

# Business Process Reengineering (BPR)

- To create simple. faster and lean processes
- Deliver better customer experience by improving policy. procedure and system.

## Diversify into Non-Auto Business

- Developing MPL : education loan. travel loan. etc
- Improve fee-based income business
- Non-organic business development

# Drive Productivity and Improve Operational Excellence

- Adjust manpower capacity
- Upgrade manpower capability through training and seminar
- Automation process

# Accelerate Digitalization across Company and Ecosystem

- Continue developing momobil and momotor
- Exploring opportunity in collaboration with P2P lending



# 3. Highlight of Adira Strengths



# **Key credit highlights**



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Well-Diversified Business Portfolio Across Products. Region and Segments to balance business growth and manage our margin



Strong Market Presence - One of the Largest Auto Financing Companies in Indonesia



2.



Prudent Risk Management Approach Leading to Healthy Asset Quality



Diversified Funding Sources and Business Synergy with BDI Group

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Experienced Management Team and Excellent Industry Track Record

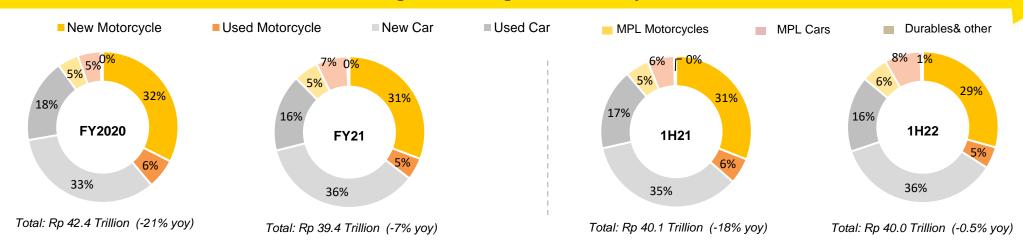




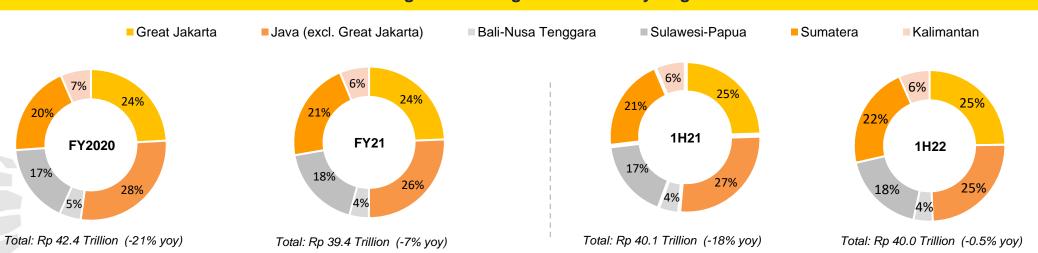
# Well-diversified business portfolio across products. regions and segments

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#### **Net Managed Financing Receivables by Product**



#### **Net Managed Financing Receivables by Region**



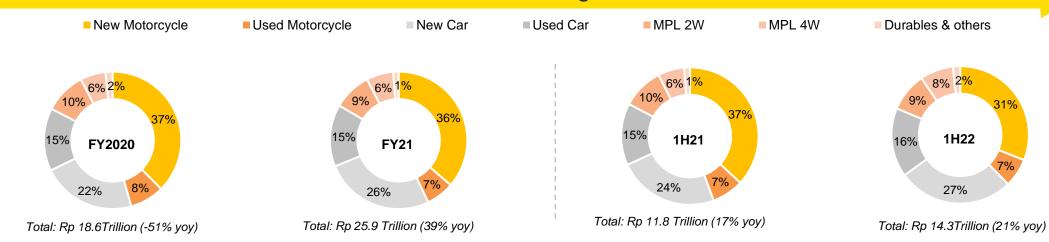




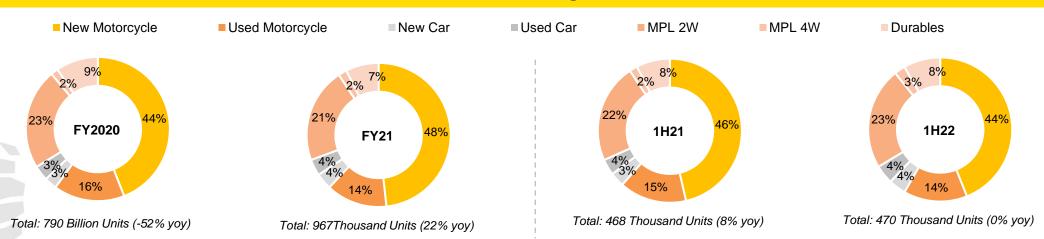
## Well-diversified business portfolio across products. regions and segments

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#### **New Financing Units**





## **Experienced management team – Board of Commissioners**



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#### Yasushi Itagaki



President Commissioner

- President Director of PT Bank
   Danamon Indonesia Tbk
- Former managing Executive
   Officer and Deputy Chief
   Executive of the Global
   Commercial Banking
   Business Unit of MUFG Bank
   and Executive Officer of
   MUFG.

#### Krisna Wijaya



Independent Commissioner

- President Commissioner of PT
   Perusahaan Pengelola Aset and
   Director of Indonesian Banking
   Development Institute (LPPI)
- Former President Commissioner of PT Danareksa
- Former President Commissioner/ Independent Commissioner of PT BNI Life Insurance
- Former Commissioner of PT Bank Rakyat Indonesia

#### Manggi Taruna Habir



Independent Commissioner

- Visiting Fellow at Institute of Southeast Asian Studies (ISEAS). Yusof Ishak Institute. Singapore
- Former Independent Member of the Risk Oversight Committee at PT Bank Danamon Indonesia Tbk
- Former Independent Commissioner at PT Bank Danamon Indonesia Tbk More than 40 years of experience in the field of economics and finance



# **Experienced management team – Board of Commissioners**



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#### **Eng Heng Nee Philip**



Commissioner

- Chairman of Frasers Hospitality International Pte. Ltd and the Director of Ezra Holdings Ltd
- Former Director of KK Women's and Children's Hospital Pte. Ltd and Singapore Health Services Pte. Ltd
- Former Non-Executive Director at Hup Soon Global Corp. Ltd.. Former Non Executive Director at OpenNet Pte. Ltd

#### **Congsin Congcar**



#### Commissioner

- Head of Krungsri Auto
   Finance and Strategy Division
   in Krungsri Auto Group Bank
   of Ayudhya PCL and Director
   of in Ayudhya Capital Service
   Co.. Ltd.
- Over 20 years of experience in financial sector

## **Experienced management team – Board of Directors**



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#### I Dewa Made Susila



President Director

- President Director of ADMF (1 July 2022 - present)
- Finance Director since 2010 and Director of Transformation & Business Strategy since 2016
- Various senior positions in Bank Danamon. Indonesian Bank Restructuring Agency and Pefindo Credit Rating

#### Swandajani Gunadi



Director

- Human Resources Director since 2013
- Over 20 years of experience in multinational companies such as the Astra Group and Orang Tua Group

## Niko Kurniawan Bonggowarsito



Director

- Sales and Service
   Distribution Director since
   2018
- Various senior positions at ADMF. PT Mandiri Pakar Sakti and PT Sinar Galesong Pratama







Sahabat Setia Selamanya

#### **Harry Latif**



Director

- Marketing Director since 2020
- Joined ADMF since 2015. latest position as Deputy Director
- Over 20 years of experience in multinational companies such as the Astra Group

#### Jin Yoshida



Director

- Strategic Alliances Director since 2020
- Former Managing Director in MUFG – Union Bank. New York and former Director of The Bank of Tokyo - Mitsubishi UFJ London
- Over 20 years of experience in banking industry

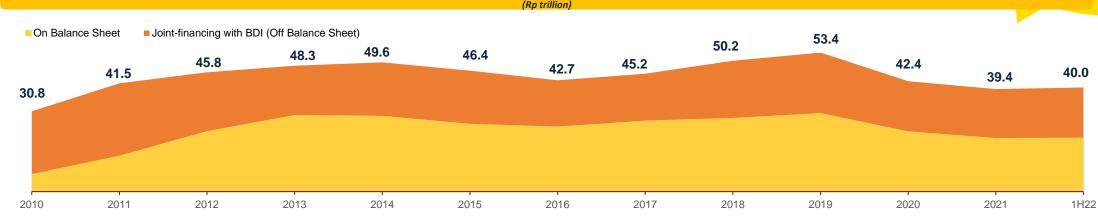


# Diversified funding sources and sustainable funding support

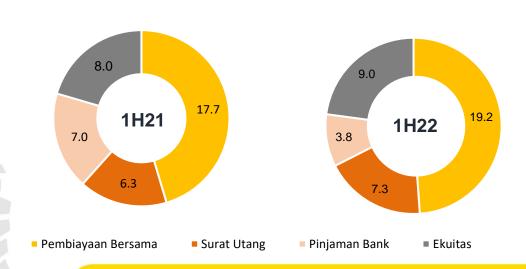


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#### **Managed Receivables by Sources**



#### **Funding Highlights**



#### **Joint Financing**

48% of managed receivables is booked under joint financing scheme with the parent bank. Bank Danamon.



#### On Shore Borrowings

As of 31 June 2022. we have around Rp4.8 trillion facilities with around 7 reputable local banks.



#### **Off-Shore Borrowings**

Adira Finance has been in the syndicated offshore loan market since 2013 with continued support from various banks in Asia (Singapore. Taiwan. Japan. etc)



#### **Local Bonds**

Adira Finance is one of the largest corporate bond issuers in Indonesia with market share of 8.9% of total outstanding corporate bonds as of June 2022.

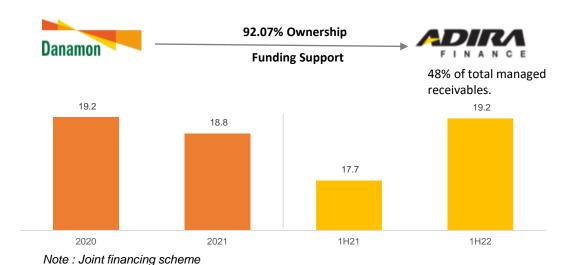


# **Business synergy of Adira Finance and BDI Group**

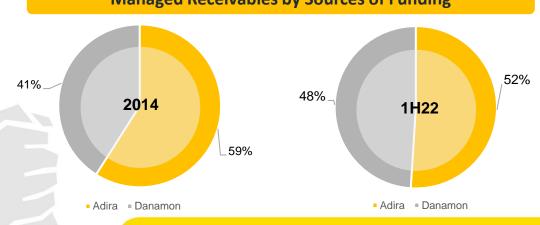


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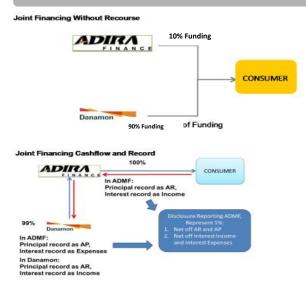
#### **Joint Financing with Danamon**



#### Managed Receivables by Sources of Funding



#### **Remarkable Business Integration and Synergy**



- Under the joint financing agreement with Bank Danamon. for every loan that ADMF provides which comes under this funding option. 90% will be funded by Bank Danamon while the remaining 10% will be funded by the Company.
- ADMF is responsible for managing and administering the receivables. safekeeping of documents and providing administrative services to each customer.

#### **Cross-sell Adira Insurances Products**



- Working together with Adira Insurance to offer a vehicle insurance product bundled with customer financing loans.
- Continue to cross sell various insurance products to existing customers (i.e. Personal Accident)

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# 4. FINANCIAL SUMMARY



# **Key financing policies/targets**



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#### SPECIFIC FINANCIAL TARGETS

1 Credit Metrics

By regulation. a finance company is allowed to have a gearing ratio maximum of 10x. Adira has historically maintained gearing ratio (debt / equity) in the range of 2x-4x

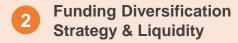
2 Dividend Policy

Dividend policy as disclosed in the prospectus of the Company's Public Offering on 31 March 2004 is at least 20% of net profit. For the last 3 years dividend payment. Adira paid out dividend at 50% of net profit

#### **ASSET MANAGEMENT**

1 NPL

NPL targeted to be maintained around 2.5%



- · Diversify sources of funding
- Strong relationship with Bank Danamon (parent) acts as a strong source of liquidity as and when required



- · Prudent selection of clients
- Extensive prescreening / survey
- Good underwriting practice
- Strong collection team



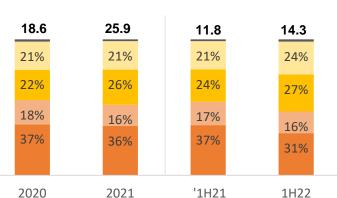


**Balance sheet** 



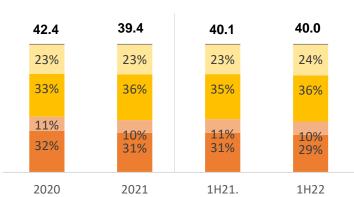
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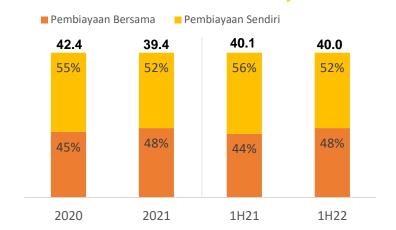
# Managed Receivables Rp. trillion. and %. as of June 2022





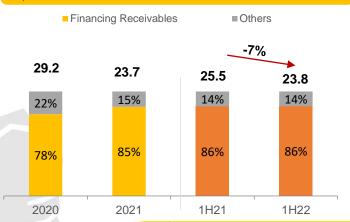
#### **Managed Receivables**

Rp. trillion. and %. as of June 2022



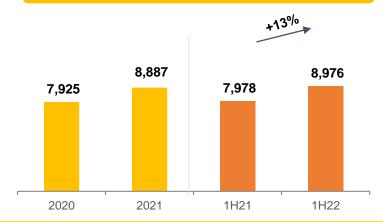
#### **Total Asset (Stand Alone)**

Rp. trillion. and %. as of Juni 2022



#### **Total Equity**

Rp. billion. as of June 2022



#### **Total Outstanding Borrowing**

Rp. trillion. as of June 2022



**Note:** MPL Segment is classified under used 2W and 4W

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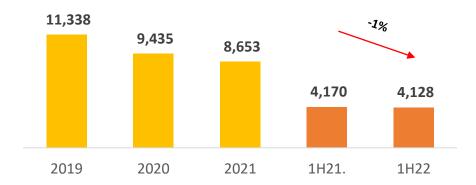


# FINANCE

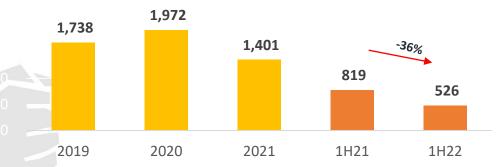
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#### **Income statement**



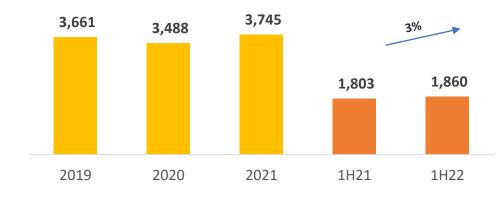


#### Cost of Credit Rp. Billion. June 2022



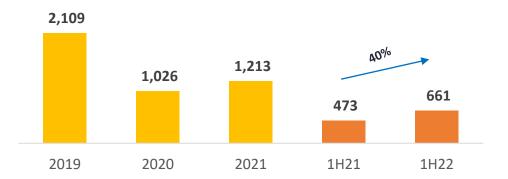
#### **Operating Expenses**





#### **NPAT**

Rp. billion. June 2022





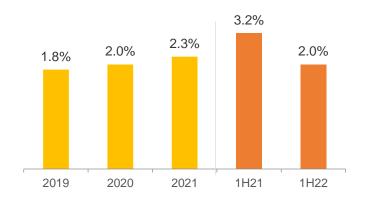


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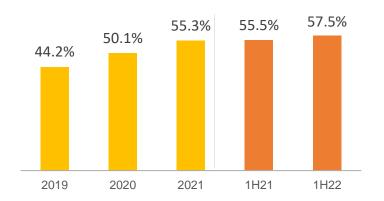
## **Financial ratio**

#### **Non- Performing Loan**

% of Managed Receivables

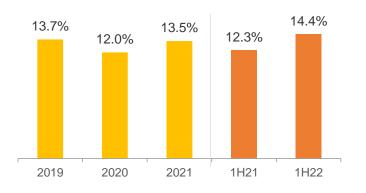


# Cost to Income



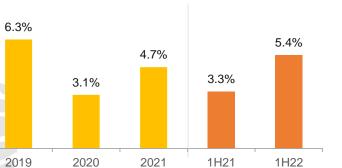
#### **Net Interest Margin**

% of Managed Receivables. annualized



#### **ROAA**

% of Reported Asset. annualized



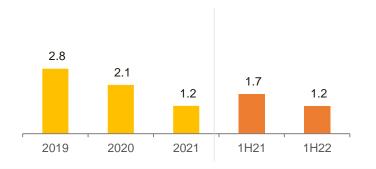
#### ROAE

% of Reported Equity. annualized



#### **Debt to Equity Ratio**

In (x). as of June 2022





# **Financial summary**



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Rp billion. Unless Otherwise Stated	2018 (Audited)	2019 (Audited)	2020 (Audited)	2021 (Audited)	1H21 (Unaudited)	1H22 (Unaudited)
Total Income	10,184	11,337	9,435	8,653	4,170	4,128
Operating Expenses	3,394	3,661	3,488	3,745	1,803	1,860
Cost of Credit	1,556	1,738	1,972	1,401	819	526
Net Profit After Tax	1,815	2,109	1,026	1,213	473	661
Net Receivables <sup>(2)</sup>	27,872	29,915	22,852	20,239	21,859	20,435
Total Assets	31,496	35,117	29,230	23,725	25,494	23,809
Total Debts	21,968	22,886	16,766	10,930	13,308	11,089
Total Equity	7,028	8,079	7,925	8,887	7,978	8,976
Net Interest Margin	14.2%	13.7%	12.0%	13.5%	12.3%	14.4%
ROAA <sup>(3)</sup>	6.0%	6.3%	3.1%	4.7%	3.3%	5.4%
ROAE <sup>(3)</sup>	29.0%	29.2%	13.3%	14.7%	12.1%	15.5%
Debt-to-Equity	3.1x	2.8x	2.1x	1.2x	1.7x	1.2x

#### Source:

- (1) ADMF financial statement for the year ended June 2022
- (2) Financing Receivables after provision for losses
- (3) As percentage of reported assets and equity



# 5. ADIRA AWARDS



# Adira Finance won multiple awards in 2021



Sahabat Setia Selamanya



3rd The Best ICGCA. Multifinance Asset > 10T.

> CERTIFICATE HIS CERTIFICATE IS PROUBLY PRESENTED TO

T Adira Dinamika Multi Finance Tbk

Brau



The Iconomics. Multifinance Asset> 10T. Award is given to companies that have managed to maintain brand equity during difficult times.



IC NOMICS COMMS IT RESEARCH

The Iconomics. This appreciation is given to Indonesian companies in the financial services industry who have developed digital innovations



Carre-CCSL. This appreciation is given to Indonesian companies in the financial services industry who have developed digital innovations



The Iconomics. Multifinance Assets Above 30T. Good Performing Rating



Markplus Inc. Silver Rating for Motorcycle Leasing



Iconomics. appreciation is given to the company that is considered the best in building its image.



Top 50 Midcap Issuers- Best CG Overall - IICD



# Adira Finance won multiple awards in 2021





1<sup>st</sup> The Best Informative Website. Multifinance Asset 10-30 T – Economic Review



The Best (4W Leasing) – Magazine Marketing & Frontier Group



MUFG - Appreciation is given to employees from Adira Finance who have exceeded expectations and delivered extraordinary contributions.



Excellence (2W Leasing) – Magazine Marketing & Frontier Group



Indonesia Best CSR Award with Outstanding Program in Health Education for Traditional Market Ecosystem – Warta Ekonomi



Best Car and Motorcycle Financing – Marketing Magazine



Best Syariah Multifinance – Investor Magazine



The Best Performance Multifinance Go Public Award – Bisnis Indonesia



## Adira Finance won multiple awards in 2021



Sahabat Setia Selamanya



Top 100 CEO 2021 in Indonesia (Hafid Hadeli) - Infobank Media Group & Ikatan Bankir Indonesia (IBI)



Indonesia Most Acclaimed CEO Award 2021 with Outstanding Leadership in Digital Service Innovation (Multifinance) – Warta Ekonomi



CSO30 Asean Award Winner 2021 by International Data Group (IDG)



CIO75 in Southeast Asia & Hong Kong 2021 by International Data Group (IDG)



Managing Transformation AAA predicate (excellent) – SWA Magazine



Learning and Development predicate AAA (excellent) – SWA Magazine



HR Digitalization & People Analytics predicate AAA (excellent) – SWA Magazine

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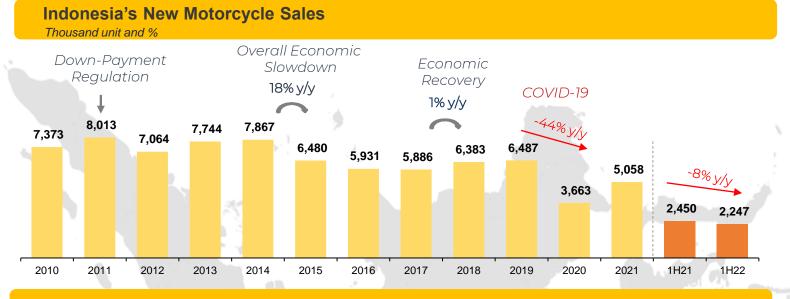
# 6. INDONESIAN AUTOMOTIVE & MULTIFINANCE INDUSTRY



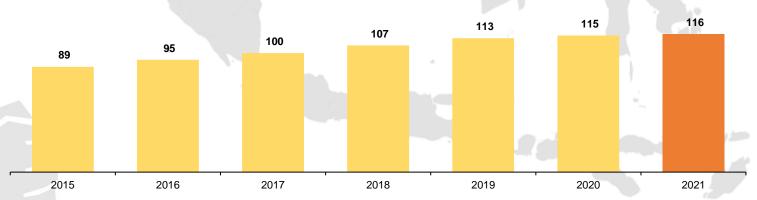
# **Motorcycle industry sales**

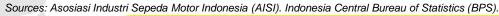


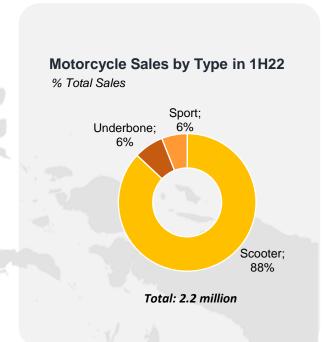
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#### **Indonesia's Motorcycle Populations (million units)**









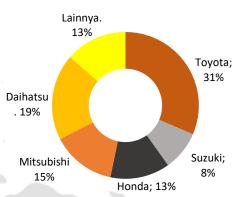
# **Car industry sales**



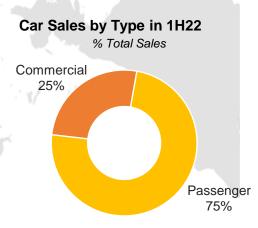
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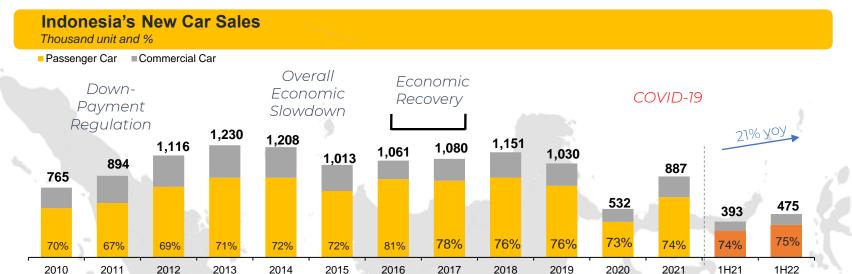




Total: 475 thousand



Total: 475 thousand



2017

2018

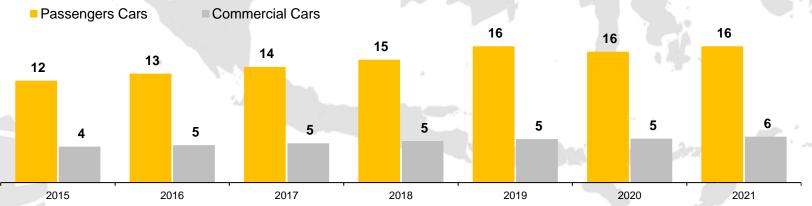
2021

#### **Indonesia's Car Populations**

2012

Million-unit dan %

2010



Sources: Gabungan Industri Kendaraan Bermotor Indonesia (Gaikindo). Indonesia Central Bureau of Statistics (BPS).

2014

2015

2016

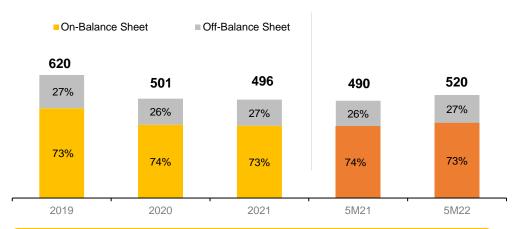
# **Multifinance industry**



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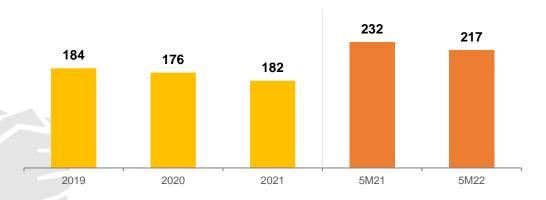
#### **Financial Receivables**

Rp Trillion



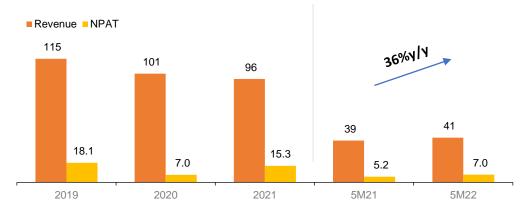
#### **Number of Finance Companies**

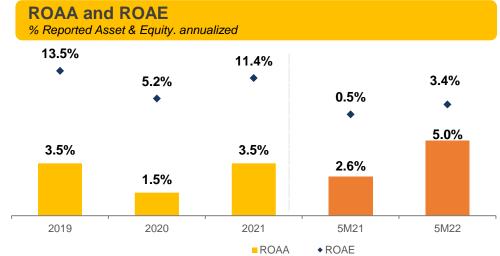
Licensed by OJK



#### **Net Profit After Tax**

Rp Trillion







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# **Growth Drivers and Business Prospect**

## **Prospect of Domestic Economic 2022**

The prospect of the domestic economy in 2022 is estimated to grow around 4.8% - 5.5% y/y

#### **Low Penetration Rate of 4W**

The penetration rate still below 10% (1 car for 10 people). providing room for financing business growth.

# Availability of Credit

Around 70% of vehicle purchases in Indonesia are still done through credit.

#### **Customer Centric**

Focus on customer centric to retain customer repeat order. .

# Accelerate Digitalization Across Organization and Ecosystem

Investing in digital businesses such as Adiraku. momobil.id. momotor.id. moservice.id. dicicilaja.co.id. etc.

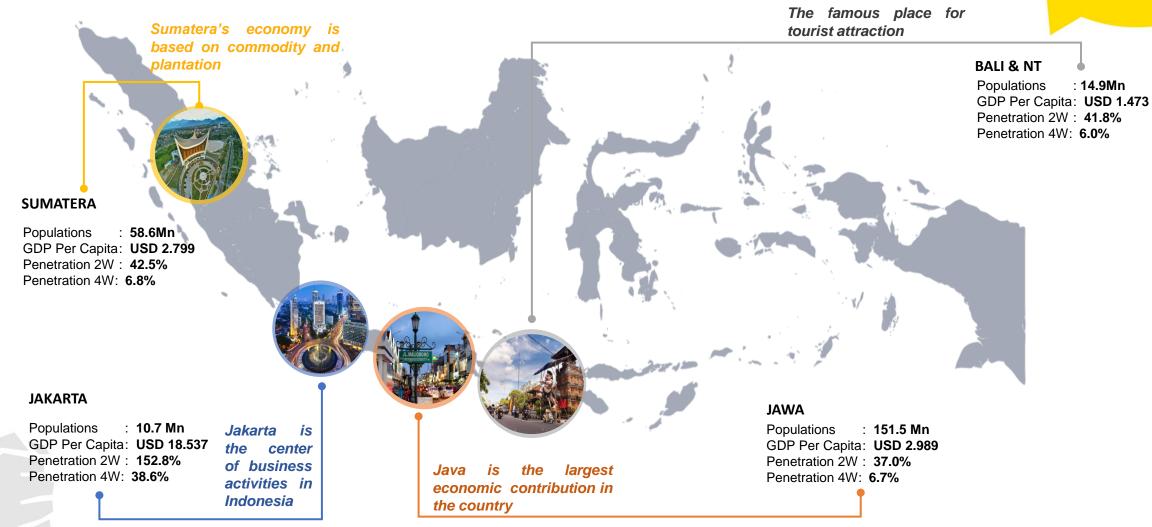




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: 14.9Mn

## TRAFFIC FLOWS IN VARIOUS CITIES IN INDONESIA



Note: The Populations. GDP Per Capita. and Data Penetration as of 2020

# Thank you