#BangkitBersamaSahabat

ADIRA FINANCE PROFILE

As of Maret 2022





1. COMPANY PROFILE



ADIRA IN GLANCE



Established in 1990 and has been operating in the automotive financing business for 32 years



Serve various types and brands of vehicle financing, both new or used ones



One of the largest and profitable multi finance companies in the country



Conducted IPO in 2004 and Bank Danamon (Baa1/BBB) became the majority shareholder with 75% ownership



Bank Danamon currently owns 92.07% of Adira Finance's shares through some corporate actions



Operates 438 business network throughout Indonesia and supported by more than around 23 thousand employees, to serve 1.8 million customers with around Rp39.6 trillion of managed receivables





Pefindo : idAAA (Stable)

Fitch Rating: BBB (Stable)
Moody's: Baa1 (Stable)



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(IDR bn)	2019	2020	2021	1Q22
Total Assets	35,117	29,231	23,725	24,862
Total Income	11,337	9,435	8,653	2,079
Expenses	8,459	7,958	7,055	1,684
Net Income	2,109	1,026	1,213	305
ROAA	6.3%	3.1%	4.7%	4.9%
ROAE	29.2%	13.3%	14.7%	14.6%
NIM	13.7%	12.0%	13.5%	14.4%
Debt / Equity Ratio	2.8x	2.1x	1.2x	1.4x

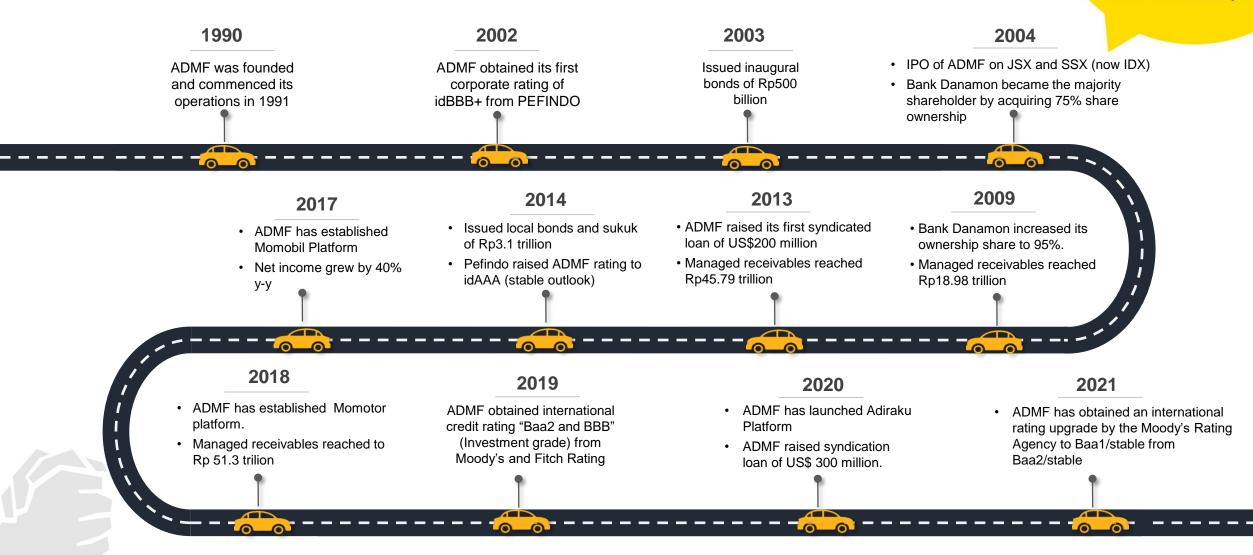
Note: ROAA and ROAE are the division between net income and average total assets or total equity

PT Adira Dinamika Multi Finance, Tbk.

Key Milestone and Track Record Adira Finance



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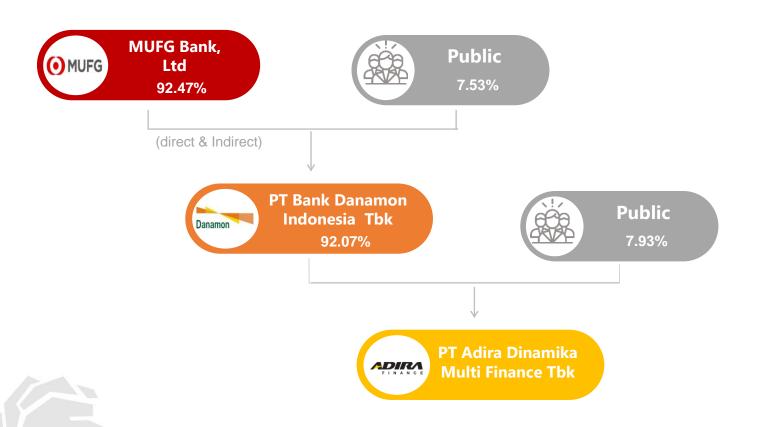


Ownership Composition and Group Structure



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Adira Finance has strong support from the group, including MUFG and Danamon Bank





- MUFG is one of the world's leading financial groups
- MUFG Bank is rated A from S&P, A1 from Moody's and A- from Fitch



- One of the largest banks in Indonesia
- Total Assets amounted to IDR 196,0 trillion as of 1Q22
- Bank Danamon is rated Baa1 from Moody's and BBB from Fitch



Vision, Mission, and Philosophy

OUR VISION

Creating shared values for the company sustainability and prosperity of Indonesian society



To provide a variety of financial solutions according to the needs of each customer through synergy with the ecosystem.



PHILOSOPHY

ADIRA TOP has become a consistent part of personal values of each employee at Adira Finance, as well as the culture that drives the Company's business activities

- **Advance**
- **Discipline**

> Teamwork

> Integrity

Obsessed

Reliable

Professional

Accountable



We offer a variety of products to be customer centric

Key Business Overview



- Motorcycle market is much bigger as compared to car market due to affordable pricing for all levels of society, particularly for low-mid income segment. In addition, inadequate local road infrastructure and traffic congestions have triggered most population using motorcycle for their daily activities.
- As of March 2022, motorcycles financing contributed 35% of our managed receivables.

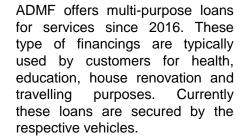


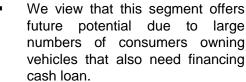
- Adira Finance continues to focus on growing passenger car financing on the back of low penetration and high growth prospect.
- In terms of the commercial segment, we will optimize to tap certain types of commercial car to manage asset quality, mainly small pick ups.
- As of March 2022, cars financing accounted for 52% of our managed receivables.



- Adira Finance started durable financing disbursement in Mid 2015.
- Currently durable financing portfolio covers mainly computer/gadgets, furniture, household appliances and others.









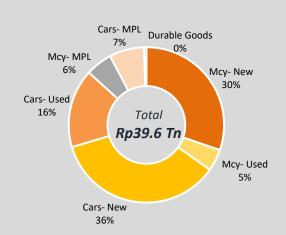
Sahabat Setia Selamanya

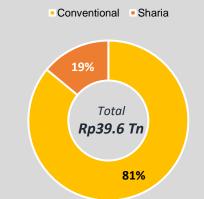


- Our Islamic financing (sharia) covers financing for 4W and 2W, and also umroh's religious pilgrimage.
- Currently, our sharia portfolio accounts contributed 19% of our managed receivables.

MANAGED RECEIVABLE

Note: Data As of March 2022





Our financing receivables are well diversified across car and motorcycle financing as well as multipurpose loans



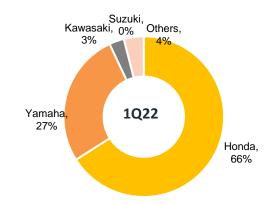
New Financing Disbursement



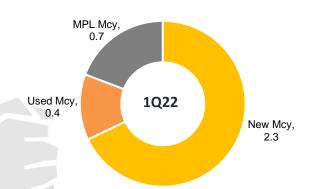
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Diversify new financing business beyond automotive to durable and sharia financing

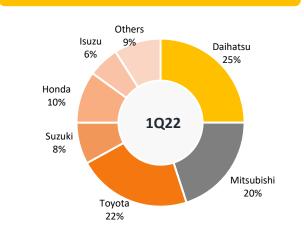
Motorcycle Financing by Brands



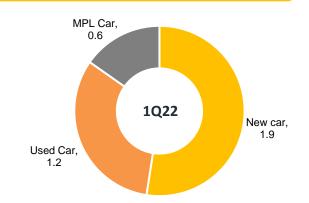
Motorcycle Financing by Segment (in Trillion, Rp)



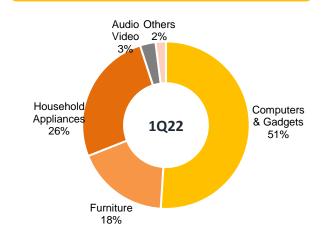
Car Financing by Brands



Car Financing by Segment (in Trillion, Rp)



Durables Financing by Type of Products



Durables Financing



Note : Data As of 1Q22



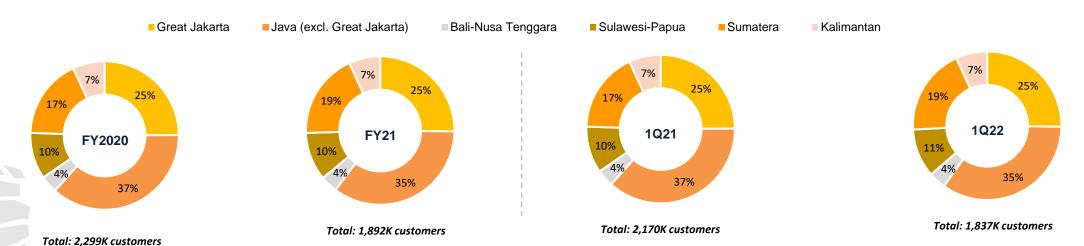
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Customer Geographics Segmentation





Active Customers by Region





Network and Franchises

ADIRA FINANCE

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Adira Finance's business network spreads throughout Indonesia, serving 1.8 million consumers

Adira Finance's business network spreads throughout Indonesia in 1Q22. The number of consumers reached 1.9 million, decreased by 15% y/y compared to 1Q21.



Branch

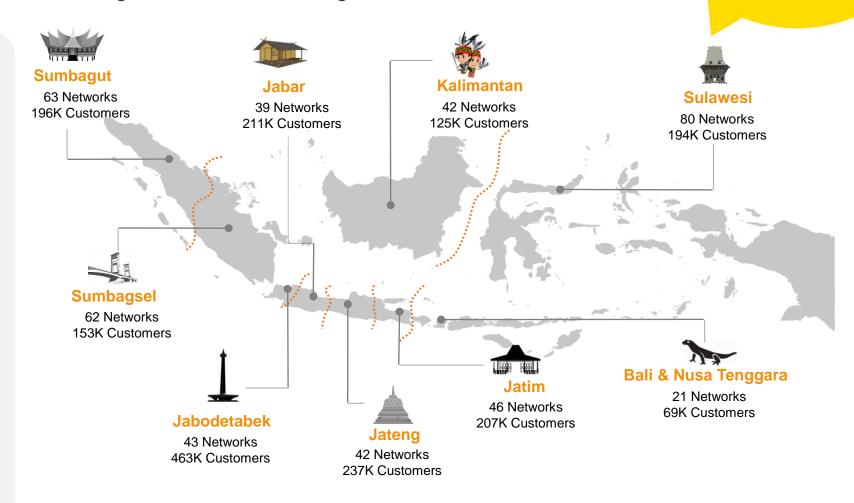


Keday

Area	Java	Non-Java	Total	
Network	170	268	438	
Customer	1.1 million	0.7 million	1.8 million	

Note:- Data as of March 2022.

- Total customers are the same as active contracts



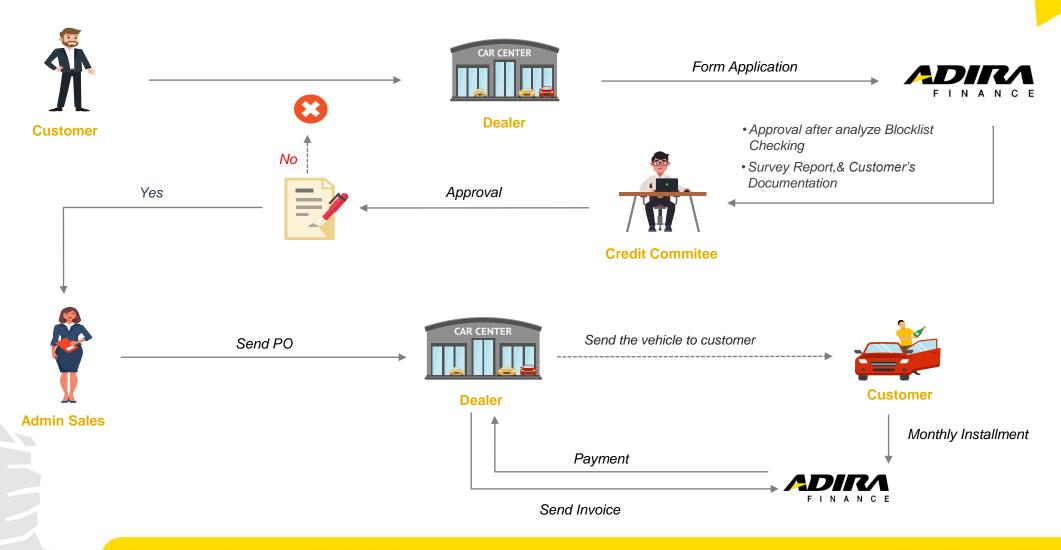


FINANCE

Business process dealer referrals

Adira Finance has a simple and fast acquisition process

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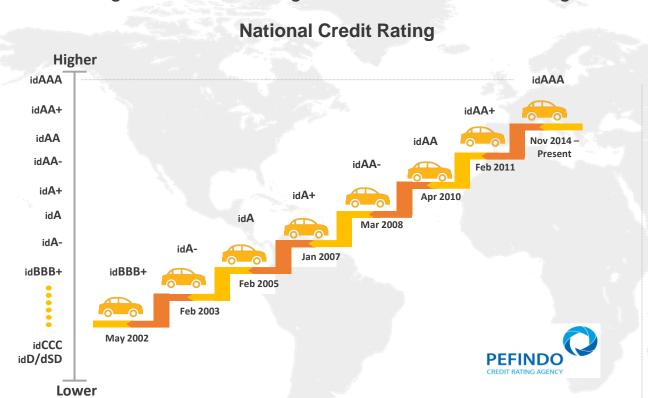


RATINGS 2022

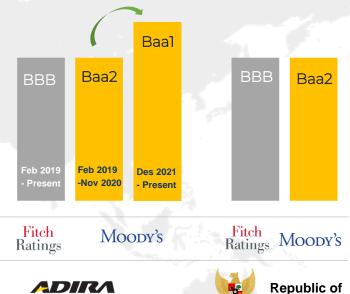


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ADMF has highest national rating & international investment grade ratings



International Credit Rating







Adira Finance	As of March 2022			
Corporate Rating	idAAA			
Instrument Rating	idAAA			
Outlook	Stable			

	Adira F	inance	Republic of Indonesia			
Ratings	Fitch	Moody's	Fitch	Moody's	S&P	
Long Term Rating	BBB	Baa1	BBB	Baa2	BBB	
Outlook	Stable	Stable	Stable	Stable	Stable	



2. BUSINESS STRATEGY







THE THREE PILLAR STRATEGY



Accelerate digitalization across organization and ecosystem

Applying the mindset of customer centric

Implementing Business Process Reengineering (BPR) to deliver better customer experience



The roadmap ADMF business strategic direction



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Re-gain Market Share in Auto Business

- Provide different sales program for new customer and existing customer
- Increase penetration of the mid to high passenger segment
- Strengthen relationship with dealer
- Upgrade skill set and performance of sales force

Diversify into Non-Auto Business

- Developing MPL: education loan, travel loan, etc
- Improve fee-based income business
- Non-organic business development



Accelerate Digitalization across Company and Ecosystem

- Continue developing Adira's digital platform and mobile apps.
- Exploring opportunity in collaboration with P2P lending

Business Process Reengineering (BPR)

- To create simple, faster and lean processes
- Deliver better customer experience by improving policy, procedure and system.

Drive Productivity and Improve Operational Excellence

- Adjust manpower capacity
- Upgrade manpower capability through training and seminar
- Automation process



Initiatives implemented throughout 2022



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New Financing Acquisitions

- Adira Finance will be more aggressive and competitive in increasing market share in the automotive business, both cars and motorcycles
- Expanding the network to the non-automotive business by continuing to diversify the products offered to support business growth



Loan Restructuring

The company helps customers who are directly affected by Covid-19 by providing a restructuring program in accordance with the direction of the regulator



Digitization across Company & Ecosystem

- Adira Finance continues to process a simpler, faster and streamlined process and provides a better customer experience.
- Continuing investment in and accelerating digitalization through Adira's online platforms, namely Adiraku, Momobil, Momotor, Moservice, Motunai, and Moshopping as alternative ways of acquiring new financing and consumers



Maintain Assets Quality

- Applying prudent risk management principles in disburse new financing
- Increase Customer Retention
- Use of integrated technology and data in the customer handling process based on profile analysis and consumer behavior.



Maintain Liquidity

- Conduct joint financing with Danamon bank with a share of 49% in 1Q22
- The total external borrowing as of March 2022 are IDR 11,8 trillion



3. Highlight of Adira Strengths



Key credit highlights



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Well-Diversified Business Portfolio Across Products, Region and Segments to balance business growth and manage our margin



Strong Market Presence - One of the Largest Auto Financing Companies in Indonesia



2.



Prudent Risk Management Approach Leading to Healthy Asset Quality



Diversified Funding Sources and Business Synergy with BDI Group



Experienced Management Team and Excellent Industry Track Record

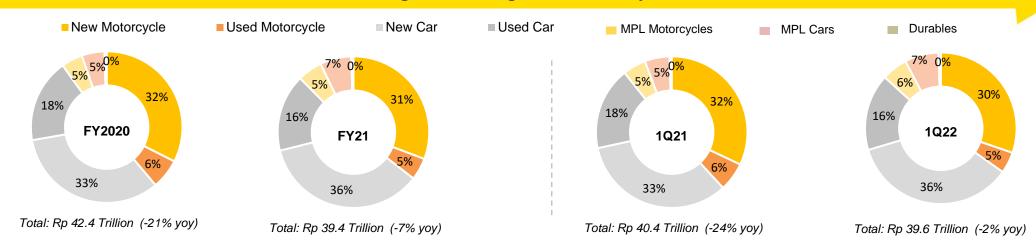




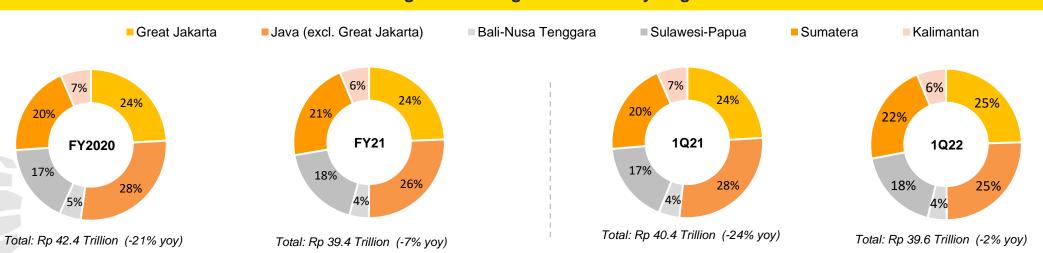
Well-diversified business portfolio across products, regions and segments

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Net Managed Financing Receivables by Product



Net Managed Financing Receivables by Region



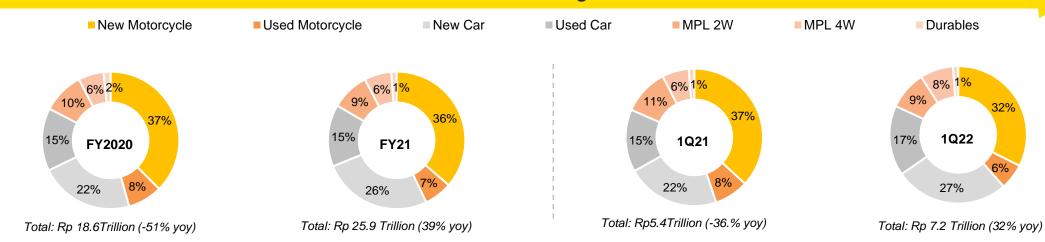




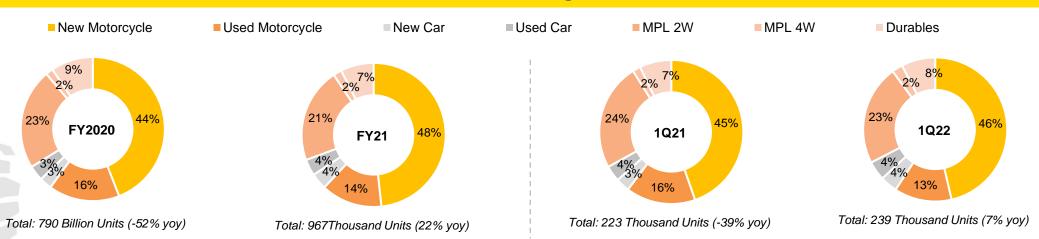
Well-diversified business portfolio across products, regions and segments

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New Financing Units





Experienced Management Team – Board of Commissioners



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Yasushi Itagaki



President Commissioner

- President Director of PT Bank
 Danamon Indonesia Tbk since 2019
- Former Director of PT Bank Danamon Indonesia Tbk
- Former managing Executive Officer and Deputy Chief Executive of the Global Commercial Banking Business Unit of MUFG Bank and Executive
 Officer of MUFG.

Krisna Wijaya



Commissioner/Independent

Commissioner

- President Commissioner of PT Perusahaan Pengelola Aset since 2020
- Director of Indonesian Banking Development Institute (LPPI) since 2016
- Former President Commissioner of PT Danareksa and former President Commissioner/ Independent Commissioner of PT BNI Life Insurance
- Former Commissioner of PT Bank Rakyat Indonesia

Manggi Taruna Habir



Commissioner/Independent
Commissioner

- Independent Commissioner of PT ABM Investama Tbk since 2021
- Independent member of Audit Committee and Risk Oversight Committee of PT Bank Jago Tbk since 2021
- Former Independent Member of the Risk Oversight Committee at PT Bank Danamon Indonesia Thk
- Former Independent Commissioner at PT Bank Danamon Indonesia Tbk



Experienced Management Team – Board of Commissioners



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Muliadi Rahardja



Commissioner

- Independent Commissioner of PT Bank Mandiri Tbk since 2022*
- Independent Commissioner, Chairman of Nominating and Remuneration Committee, and member of Audit Committee of PT XL Axiata Tbk since 2018
- Former Director at PT Bank Danamon Indonesia Tbk for 18 years, last designation as the Vice President Director

Eng Heng Nee Philip



Commissioner

- Chairman of Frasers Hospitality International Pte. Ltd and ALPS Pte. Ltd since 2018
- Chairman of Transmex Systems International Pte. Ltd. Since 2017
- Director of Frasers Australand Pty. Ltd since 2014 and Frasers Property Ltd. Since 2013
- Director Hektar Asset Management Sdn. Bhd., since 2008
- Former Director of KK Women's and Children's Hospital Pte. Ltd

Congsin Congcar



Commissioner

- Head of Krungsri Auto Group since 2022
- Chief Financial Officer/Executive Vice President of Finance and Strategy of Krungsri Auto Group since 2017
- Former Executive Vice President of Bank of Ayudhya (Krungsri Bank)
- Over 25 years of experience in finance industry (over 15 years with Krungsri), especially in leasing and auto finance from leading financial institution in Thailand

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PT Adira Dinamika Multi Finance, Tbk.



Experienced Management Team – Board of Directors



Sahabat Setia Selamanya

I Dewa Made Susila



President Director*

- President Director since 2022*
- Director of Transformation & Business Strategy since 2017
- Finance Director since 2010
- Various senior positions in Bank Danamon, Indonesian Bank Restructuring Agency and Pefindo Credit Rating

Ho Lioeng Min



Director

- Director of Legal and Operation since 2016 until 2022
- Risk Management Director since 2009
- Various senior positions in ADMF, PT Adira Quantum Multifinance and PT Bank Prima Express

Swandajani Gunadi



Director, concurrently / Independent Director

- Human Resources Director since 2013
- Over 20 years of experience in multinational companies such as the Astra Group and Orang Tua Group



Experienced Management Team – Board of Directors



Sahabat Setia Selamanya

Niko Kurniawan Bonggowarsito



Director

- Sales and Service
 Distribution Director since
 2018
- Various senior positions at ADMF, PT Mandiri Pakar Sakti and PT Sinar Galesong Pratama

Harry Latif



Director

- Marketing Director since 2020
- Joined ADMF since 2015, latest position as Deputy Director
- Over 20 years of experience in multinational companies such as the Astra Group

Jin Yoshida



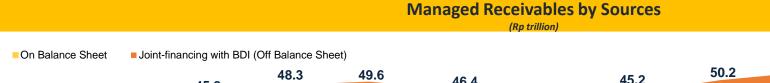
Director

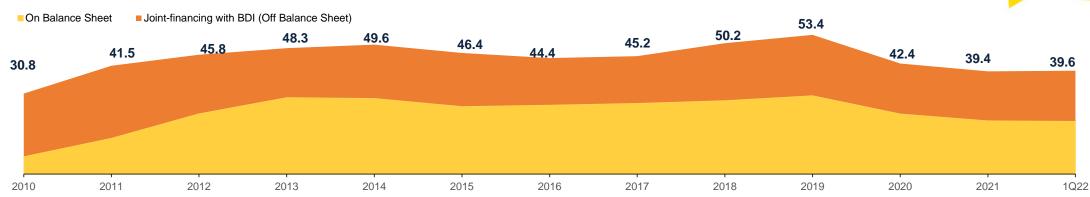
- Strategic Alliances Director since 2020
- Former Managing Director in MUFG – Union Bank, New York and former Director of The Bank of Tokyo - Mitsubishi UFJ London
- Over 20 years of experience in banking industry

Diversified Funding Sources

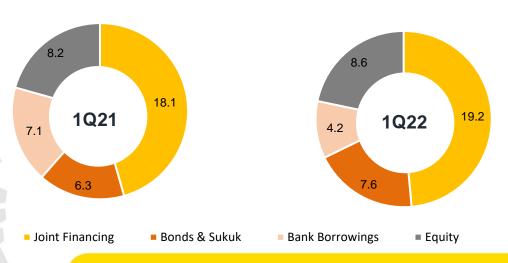


Sahabat Setia Selamanya





Managed Receivables by Sources (Rp trillion)



Funding Highlights



Joint Financing

49% of managed receivables is booked under joint financing scheme with the parent bank, Bank Danamon.



On Shore Borrowings

As of March 2022, we have around Rp5.5 trillion facilities with around 7 reputable local banks.



Off-Shore Borrowings

Adira Finance has been in the syndicated offshore loan market since 2013 with continued support from various banks in Asia (Singapore, Taiwan, Japan, etc)



Local Bonds

Adira Finance is one of the largest corporate bond issuers in Indonesia with market share of 1.7% of total outstanding corporate bonds as of March 2022.

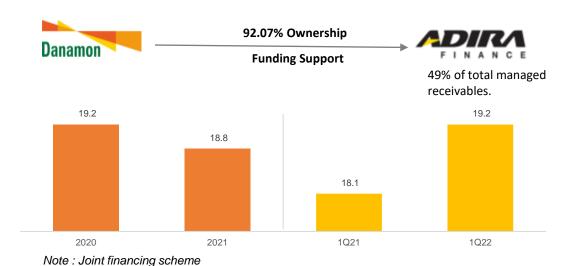


Business Synergy of Adira Finance and BDI Group

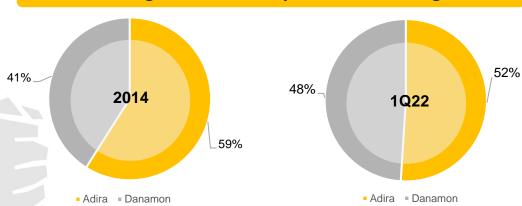


Sahabat Setia Selamanya

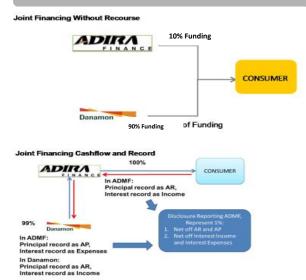
Joint Financing with Danamon



Managed Receivables by Sources of Funding



Remarkable Business Integration and Synergy



- Under the joint financing agreement with Bank Danamon, for every loan that ADMF provides which comes under this funding option, 90% will be funded by Bank Danamon while the remaining 10% will be funded by the Company.
- ADMF is responsible for managing and administering the receivables, safekeeping of documents and providing administrative services to each customer.

Cross-sell Adira Insurances Products



- Working together with Adira Insurance to offer a vehicle insurance product bundled with customer financing loans.
- Continue to cross sell various insurance products to existing customers (i.e. Personal Accident)
- Providing auto loan solution to BDI's existing individual clients "KPM Prima" both conventional and sharia products.
- Reinforcing relationship with dealer/corporate clients through various program such as Adira's fleet, dealer financing solution and others.

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PT Adira Dinamika Multi Finance, Tbk.



4. FINANCIAL SUMMARY



Key Financing Policies/Targets



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SPECIFIC FINANCIAL TARGETS

1 Credit Metrics

By regulation, a finance company is allowed to have a gearing ratio maximum of 10x. Adira has historically maintained gearing ratio (debt / equity) in the range of 2x-4x

2 Dividend Policy

Dividend policy as disclosed in the prospectus of the Company's Public Offering on 31 March 2004 is at least 20% of net profit. For the last 3 years dividend payment, Adira paid out dividend at 50% of net profit

ASSET MANAGEMENT

1 NPL

NPL targeted to be maintained around 2,5%



- · Diversify sources of funding
- Strong relationship with Bank Danamon (parent) acts as a strong source of liquidity as and when required



- · Prudent selection of clients
- Extensive prescreening / survey
- Good underwriting practice
- Strong collection team







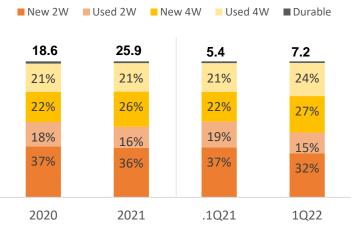
Balance Sheet



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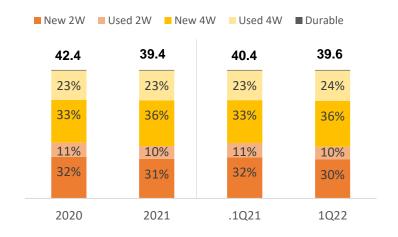


Rp. trillion, and %, as of March 2021



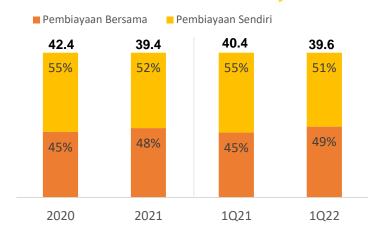
Managed Receivables*

Rp. trillion, and %, as of March 2022



Managed Receivables

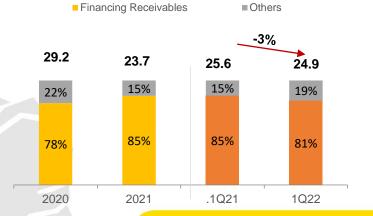
Rp. trillion, and %, as of March 2022



Note: *)MPL Segment is classified under used 2W and 4W

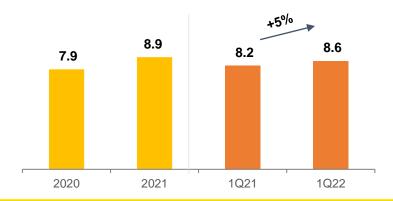
Total Asset (Stand Alone)

Rp. trillion, and %, as of March 2021



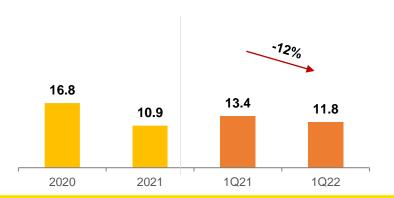
Total Equity

Rp. trillion, as of March 2022



Total Outstanding Borrowing

Rp. trillion, as of March 2022



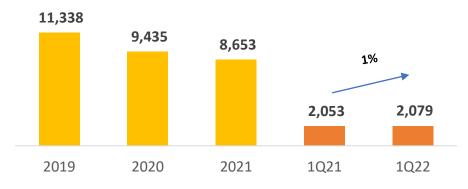


FINANCE

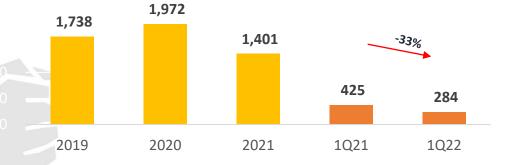
Sahabat Setia Selamanya

Income Statement

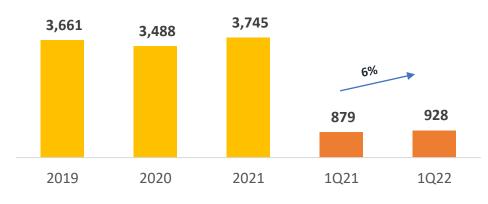




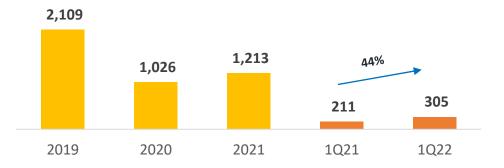
Cost of Credit Rp. Billion, March 2022



Operating Expenses Rp. Billion, March 2022



NPAT Rp. Billion, March 2022





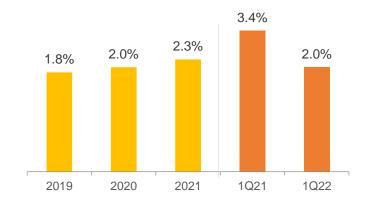


Sahabat Setia Selamanya

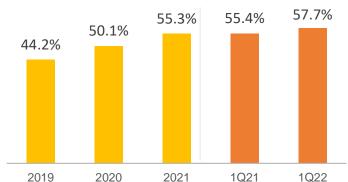
Financial Ratio



% of Managed Receivables

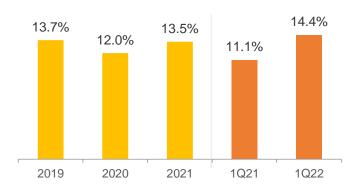


Cost to Income



Net Interest Margin

% of Managed Receivables, annualized



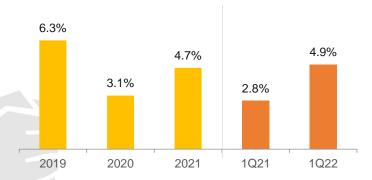
ROAA

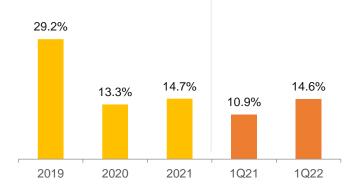
% of Reported Asset, annualized

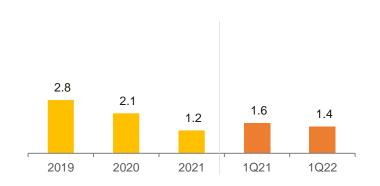


Debt to Equity Ratio

In (x), as of March 2022







Note: ROAA and ROAE are the division between net income and average total assets or total equity



Sahabat Setia Selamanya

Financial Statement Summary

Rp billion, Unless Otherwise Stated	2018 (Audited)	2019 (Audited)	2020 (Audited)	2021 (Audited)	1Q21 (Unaudited)	1Q22 (Unaudited)
Total Income	10,184	11,337	9,435	8,653	2,053	2,079
Operating Expenses	3,394	3,661	3,488	3,745	879	928
Cost of Credit	1,556	1,738	1,972	1,401	425	284
Net Profit After Tax	1,815	2,109	1,026	1,213	211	305
Net Receivables ⁽²⁾	27,872	29,915	22,852	20,239	21,866	20,044
Total Assets	31,496	35,117	29,230	23,725	25,588	24,862
Total Debts	21,968	22,886	16,766	10,930	13,396	11,771
Total Equity	7,028	8,079	7,925	8,887	8,198	8,602
Net Interest Margin	14.2%	13.7%	12.0%	13.5%	11.1%	14.4%
ROAA ⁽³⁾	6.0%	6.3%	3.1%	4.7%	2.8%	4.9%
ROAE ⁽³⁾	29.0%	29.2%	13.3%	14.7%	10.9%	14.6%
Debt-to-Equity	3.1x	2.8x	2.1x	1.2x	1.6x	1.4x

Source:

- (1) ADMF financial statement for the year ended March 2022
- (2) Financing Receivables after provision for losses
- (3) As percentage of reported assets and equity



5. ADIRA AWARDS



Adira Finance won multiple awards in 2021



Sahabat Setia Selamanya



3rd The Best ICGCA, Multi Finance Asset > 10T,



The Iconomics, Multi Finance Asset> 10T, Award is given to companies that have managed to maintain brand equity during difficult times.



Markplus Inc, Silver Rating for Motorcycle Leasing



The Iconomics, This appreciation is given to Indonesian companies in the financial services industry who have developed digital innovations



Iconomics, appreciation is given to the company that is considered the best in building its image.



Carre-CCSL, This appreciation is given to Indonesian companies in the financial services industry who have developed digital innovations



Top 50 Midcap Issuers- Best CG Overall - IICD

The Iconomics, Multi Finance Assets Above 30T, Good Performing Rating

CERTIFICATE
OF ACHIEVEMENT
THIS CERTIFICATE IS PROJULY PRESENTED TO

T Adira Dinamika Multi Finance Tbk

Brau

#BangkitBersamaSahabat

PT Adira Dinamika Multi Finance, Tbk.



Adira Finance won multiple awards in 2021





1st The Best Informative Website, Multi Finance Asset 10-30 T – Economic Review



The Best (4W Leasing) – Magazine Marketing & Frontier Group



MUFG - Appreciation is given to employees from Adira Finance who have exceeded expectations and delivered extraordinary contributions.



Excellence (2W Leasing) – Magazine Marketing & Frontier Group



Indonesia Best CSR Award with Outstanding Program in Health Education for Traditional Market Ecosystem – Warta Ekonomi



Best Car and Motorcycle Financing – Marketing Magazine



Best Syariah Multi Finance – Investor Magazine



The Best Performance Multi Finance Go Public Award – Bisnis Indonesia



Adira Finance won multiple awards in 2021



Sahabat Setia Selamanya



Top 100 CEO 2021 in Indonesia (Hafid Hadeli) - Infobank Media Group & Ikatan Bankir Indonesia (IBI)



Indonesia Most Acclaimed CEO Award 2021 with Outstanding Leadership in Digital Service Innovation (Multi Finance) – Warta Ekonomi



CSO30 Asean Award Winner 2021 by International Data Group (IDG)



CIO75 in Southeast Asia & Hong Kong 2021 by International Data Group (IDG)



Learning and Development predicate AAA (excellent) – SWA Magazine



HR Digitalization & People Analytics predicate AAA (excellent) – SWA Magazine



Managing Transformation AAA predicate (excellent) – SWA Magazine

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PT Adira Dinamika Multi Finance, Tbk.



6. INDONESIAN AUTOMOTIVE & MULTIFINANCE INDUSTRY

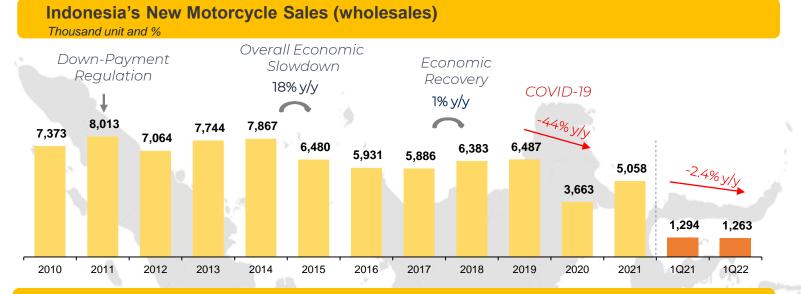




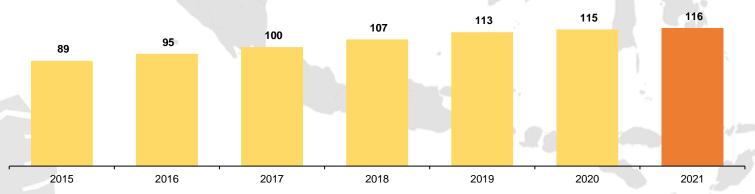
Motorcycle Industry Sales



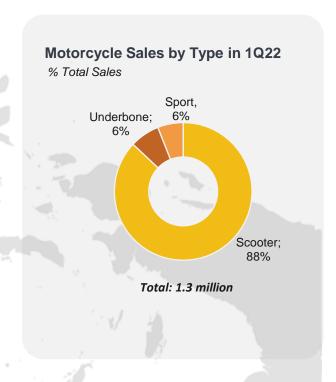
Sahabat Setia Selamanya



Indonesia's Motorcycle Populations (millions units)



Sources: Asosiasi Industri Sepeda Motor Indonesia (AISI), Indonesia Central Bureau of Statistics (BPS).





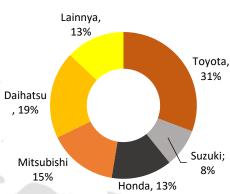
Car Industry Sales



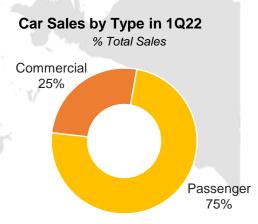
Sahabat Setia Selamanya







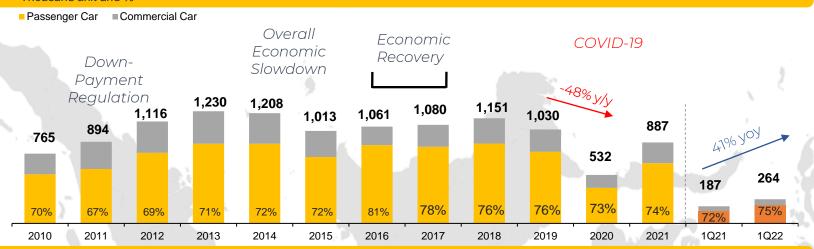
Total: 264 thousand



Total: 264 thousand

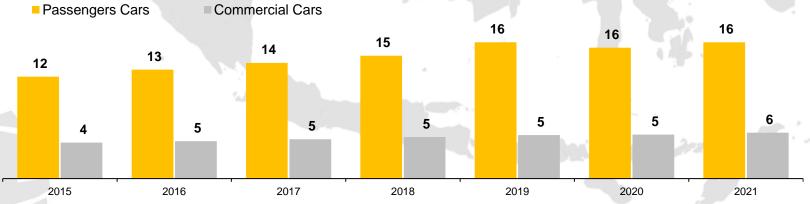
Indonesia's New Car Sales (wholesales)

Thousand unit and %



Indonesia's Car Populations

Million-unit dan %



Sources: Gabungan Industri Kendaraan Bermotor Indonesia (Gaikindo), Indonesia Central Bureau of Statistics (BPS).



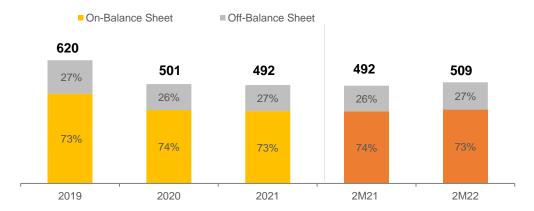
Multi Finance Industry



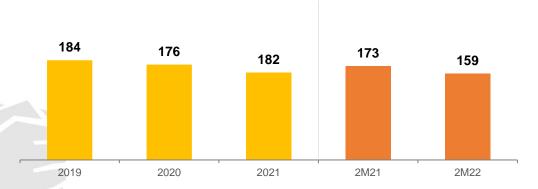
Sahabat Setia Selamanya

Financial Receivables

Rp trilion

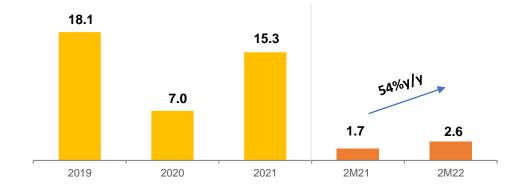


Number of Finance Companies Licensed by OJK



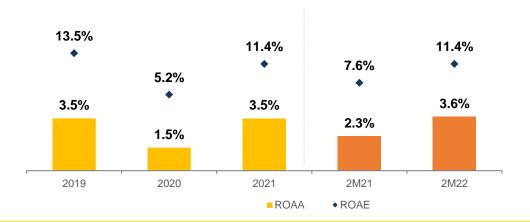
Net Profit After Tax





ROAA and **ROAE**

% Reported Asset & Equity, annualized



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PT Adira Dinamika Multi Finance, Tbk.



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Growth Drivers and Business Prospect

Prospect of Domestic Economic 2022

The prospect of the domestic economy in 2022 is estimated to grow around 4.8% - 5.5% y/y

Low Penetration Rate of 4W

The penetration rate still below 10% (1 car for 10 people), providing room for financing business growth.

Availability of Credit

Around 70% of vehicle purchases in Indonesia are still done through credit.

Customer Centric

Focus on customer centric to retain customer repeat order. .

Accelerate Digitalization Across Organization and Ecosystem

Investing in digital businesses such as Adiraku, momobil.id, momotor.id, moservice.id, dicicilaja.co.id, etc.



DISTINCT VEHICLE USAGE IN INDONESIA



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For Daily Transportation

Personal vehicles are still essential for daily activities given weak public transportation

Productive Usage

Motorcycles provide efficiency for transportation as well as a means for earnings

For Small Business

Cars have gone through much changes in their function as well to suit the needs of Indonesians

For Inter-state Transportation

Road infrastructure is one of the government's main priorities





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: 14,9Mn

TRAFFIC FLOWS IN VARIOUS CITIES IN INDONESIA



Note: The Populations, GDP Per Capita, and Data Penetration as of 2020

Thank you